# **EGOV-CeDEM-ePart 2025 PROGRAMME OVERVIEW**

Pre-conference activities - onsite, for invited participants only:

# Sunday, 31 August 2025: PhD Colloquium at Göttweig Abbey from 09:30 to 17:00

Chairs: Gabriela Viale Pereira, J. Ramon Gil-Garcia, Lieselot Danneels & Michael Koddebusch Dinner at the Hofbräuhaus\* from 18:00 to 20:00

#### Bus times:

08:30 departure from University for Continuing Education Krems (meeting point in front of the 2Stein restaurant) to Göttweig Abbey

17:45 departure from Göttweig Abbey to the Hofbräuhaus in Krems\*

# Monday, 1 September 2025: Junior Faculty School at Göttweig Abbey from 09:30 to 17:00

Chairs: Gabriela Viale Pereira, J. Ramon Gil-Garcia, Lieselot Danneels, Ida Lindgren Dinner at Heuriger Pulker from 18:00 to 21:00

### **Bus times**:

08:45 departure from University for Continuing Education Krems (meeting point in front of the 2Stein restaurant) to Göttweig Abbey

17:30 departure from Göttweig Abbey to University for Continuing Education Krems

17:45 departure from University for Continuing Education Krems (meeting point in front of the 2Stein restaurant) to Heuriger Pulker\*\*

21:00 departure from Heuriger Pulker to University for Continuing Education (drop off in front of the 2Stein restaurant)

# Tuesday, 2 September

08:00	REGISTRATION at the Camp	ous Hall			
9:00-10:30	Welcome and Opening – Vi	ktoria Weber, Rector of the	University for Continuing Ed	ucation Krems, Ida Lindgren,	
	Gabriela Viale Pereira and Peter Parycek				
	Chair: Peter Parycek				
	,	,,	vice" by Wolfgang Ebner, Chie	ef Digital Officer of the	
	Austrian Federal Governme	• • • •			
			resident, Inspiring Futures / S	· ·	
	·	Associate Professor at Unive	ersity for Continuing Education	on Krems	
	Location: Campus Hall				
10:30-11:00	Coffee break				
	Foyer				
11:00-12:30	Session 1	Session 2	Session 3	Session 4	
	U.0.37	U.0.24	U.0.22a	U.0.22b	
12:30-13:30	Lunch				
	Foyer				
13:30-15:00	Session 5	Session 6	Session 7	Session 8	
	U.0.37	U.0.24	U.0.22a	U.0.22b	
15:00-15:30	Coffee break				
	Foyer				
15:30-17:00	Session 9	Session 10	Session 11	Session 12	
	U.0.37	U.0.24	U.0.22a	U.0.22b	
17:15-18:15	IFIP 8.5 Business meeting				
	Location: Campus Hall				
18:30	Evening reception at the Fil	mbar in Kesselhaus - Camp	ous Krems		
	The reception will start at 1	8:30 and is expected to last	until approximately 20:00. P	lease make your own dinner	
	arrangements.				

<sup>\*</sup>The restaurant is in the center of Krems and within walking distance of the university.

<sup>\*\*</sup>Participants who attended the Junior Faculty School and do not want to participate in the dinner, may exit the bus at the University. Participants who would like to take part in the dinner, should remain on the bus.

# Wednesday, 3 September

08:30	REGISTRATION at Campus I	Hall		
9:00-10:30	Keynote Speech: "Transforming Through AI – From Vision to Reality in Higher Education" by Theresa Pardo, Associate Vice President for Research at the University at Albany Panelist: Marko Skoric, Associate Professor at City University of Hong Kong Chair: Ida Lindgren Best Paper Award: Manuel Pedro Rodríguez Bolívar Location: Campus Hall			
10:30-11:00	Coffee break Foyer			
11:00-12:30	Session 13 U.0.37	Session 14 U.0.24	Session 15 U.0.22a	Session 16 U.0.22b
12:30-14:00	Lunch + Poster session Chair: Panos Panagiotopoul Campus Hall	os		
14:00-15:30	Session 17 U.0.37	Session 18 U.0.24	Session 19 U.0.22a	Session 20 U.0.22b
15:30-16:00	Coffee break Foyer			
16:00-17:30	Workshop 1 U.0.37	Workshop 2 U.0.24	Workshop 3 U.0.22a	Practitioner session U.0.22b
18:30-23:00	Conference dinner: at Restaurant Loibnerhof, Unterloiben 7, 3601 Dürnstein Transportation will be provided from the university in Krems to the restaurant in Unterloiben.  Bus times: 18:30 departure from University for Continuing Education Krems (meeting point in front of the 2Stein restaurant) to Restaurant Loibnerhof 21:30 and 22:30 departure from Restaurant Loibnerhof to University for Continuing Education Krems (drop off in front of the 2Stein restaurant)			

Thursday, 4 September

08:30	REGISTRATION at the	e Campus Hall			
9:00-10:30	Session 21	Session 22	Session 23	Session 24	
	U.0.37	U.0.24	U.0.22a	U.0.22b	
10:30-11:00	Coffee break				
	Foyer				
11:00-12:30	Session 25		Session 26	Session 27	
	U.0.37		U.0.22a	U.0.22b	
12:30-13:30	Lunch				
	Foyer				
13:30-15:00	Workshop 4	Workshop 5	Workshop 6	Practitioner session	
	U.0.37	U.0.24	U.0.22a	U.0.22b	
15:00-15:30	Coffee break				
	Foyer				
15:30-16:45	Keynote Panel: "EGO	V 2025, so what? – societal in	nplications and policy recommend	ations" Moderated by	
	European Commissio	n, Joint Research Centre (JRC)	, Sven Schade and Paula Rodrigue:	z Müller	
	Panelists: Maria A. W	immer, Professor for eGoverr	nment at University of Koblenz, Ge	rmany; Wim De Kinderen,	
	Programme Director	European Affairs at Brainport	Development, the Netherlands, as	nd President of the	
	European Network of	f Living Labs (ENoLL);	. Peter Reichstädter, CIO / Head of	the ICT Strategy	
		· · · · · · · · · · · · · · · · · · ·	Doite, Senior Innovation Policy Exp	pert at FARI - AI for Commo	
	Good Institute (ULB/\	, 0			
	Closing: Ida Lindgren				
	Location: Campus Ha				
17:15 -	•		Loisium, Loisium-Allee 2, 3550 La	-	
20:30	Transportation will be	e provided from the university	in Krems to the winery in Langen	lois.	
	Bus times:				
	·	University for Continuing Edi	ucation Krems (meeting point in fr	ont of the 2Stein restauran	
	17:15 departure from University for Continuing Education Krems (meeting point in front of the 2Stein restaurant) to Loisium Langenlois				
	20:30 departure from Loisium Langenlois to University for Continuing Education Krems (drop off in front of the				
	2Stein restaurant)	. 6	,	, ,	

# **EGOV-CeDEM-ePart 2025 FULL PROGRAMME**

# Tuesday, 2 September

08:00-	REGISTRATION at the Campus Hall				
9:00-	Welcome and Opening – Viktoria Weber, Rector of the University for Continuing Education Krems, Ida Lindgren, Gabriela Viale Pereira and Peter Parycek				
10:30	Chair: Peter Parycek				
	<b>Keynote Speech:</b> "Digital Austria, from Strategy to Service" by Wolfgang Ebner, Chief Digital Officer of the Austrian Federal Government.				
	Panelists: Gianluca Carlo Misuraca, F	ounder and Vice President, Inspiring Futu	ires / Scientific Director, AI4Gov-X and Ga	abriela Viale Pereira, Associate	
	Professor at University for Continuing	g Education Krems			
	Location: Campus Hall				
10:30-	Coffee break				
11:00	Foyer				
11:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b	
12:30	Session 1 - AI, Data Analytics &	Session 2 - Digital Technologies &	Session 3 - Emerging Issues	Session 4 - E-Government & E-	
	Automated Decision-Making	Sustainable Development	& Innovations	Governance	
	Session Chairs: Euripidis Loukis,	Session Chairs: Jolien Ubacht, Iryna	Session Chairs: Francesco Mureddu,	Session Chairs: Ida Lindgren,	
	Evangelos Kalmpokis, Habin Lee	Susha, Gianluca Carlo Misuraca, René	Paula Rodriguez Müller, Anastasija	Gabriela Viale Pereira, Marijn	
		Reich	Nikiforova	Janssen	
	Anna-Katharina Dhungel, Lea				
	Watermann, Christiane Wegner,	Stefan Dedovic, Joep Crompvoets:	Ilaria Crivellari, Aya Rizk: Immigrants'	Carl-Johan Sommar, Helena	
	Moreen Heine: Al-Driven Decision	Exploring the practices of the local	Perceptions Towards Using	Iacobaeus, Elin Wihlborg, Are	
	Support for Public Budgeting:	government twin transition: The	Generative AI Conversational Agents	Vegard Haug: Navigating Crisis and	
	Insights from an Exploratory Case	case of Leuven	to Bridge Administrative Literacy	Digital Transformation: Swedish	
	Study			School Leadership During the	
		Cristina Alcaide Muñoz, Laura Alcaide	Louise van der Peet, Wendy van	COVID-19 Pandemic	
	Dimitris Zeginis, Christos-Fanourios	Muñoz, Manuel Pedro Rodríguez	Donge, Nitesh Bharosa, Marijn		
	Patsouras, Efthimios Tambouris,	Bolívar, Rocio De la Torre Martínez:	Janssen: <b>Designing for Trust in</b>	Gregor Eibl, Edimara Mezzomo	
	Konstantinos Tarabanis: Review of	Examining collaborative governance	Healthcare Data Sharing: Trust	Luciano, Gabriela Viale Pereira:	
	Al features to support mass	models in strategic smart initiatives	Anchors in the Trust Framework	Multi-Level Governance and Crisis	
	deliberations	for addressing climate change in	Lifecycle	Management: Coordination and	
		urban contexts		Roles in Rio Grande do Sul's Flood	
	Emyana Sirait, Anneke Zuiderwijk,		Luca Tom Bauer, Jan Westermann,	Response	
	Marijn Janssen: Understanding	Michiel Pauwels, Jolien Ubacht, Rene	Konrad Degen, Björn Niehaves:		
	Government's AI Readiness in	Reich, Boriana Rukanova, Jelmer	Sociotechnical Imaginaries of	Erik Slingerland, Guido Ongena,	
	Public Financial Management: A	Lennartz, Luc Alaerts, Elmer Rietveld,	Government Technology between	Koen Smit: Public values in e-	
	Case Study of AI for Financial	Yao-Hua Tan, Karel Van Acker: <b>Data-</b>	Value Proposition and Tangible	government: A systematic	
	Advisors	driven Policymaking and Monitoring	Policymaking	literature review and research	
		for the Circular Economy:		agenda	
		conceptualization of data sources			
		and information types			

12:30-	Lunch			
13:30	Foyer			
13:30-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
15:00	Session 5 - AI, Data Analytics &	Session 6 - Digital Technologies &	Session 7 - Emerging Issues	Session 8 - E-Government & E-
	Automated Decision-Making	Sustainable Development; Smart	& Innovations	Governance
	Session Chairs: Euripidis Loukis,	Cities	Session Chairs: Francesco Mureddu,	Session Chairs: Ida Lindgren,
	Evangelos Kalmpokis, Habin Lee	Session Chairs: Jolien Ubacht, Iryna	Paula Rodriguez Müller, Anastasija	Gabriela Viale Pereira, Marijn
		Susha, Gianluca Carlo Misuraca, René	Nikiforova	Janssen
	Mattia Macrì, Francesca De Luzi,	Reich		
	Elio Gullo, Loredana Marmora,		Lukas Daßler, Andreas Hein, Helmut	Daniel Wessel, Florian König,
	Alberto Masini, Mario Savino,	Boriana Rukanova, Toni Männistö,	Krcmar: GovTech Incubators:	Moreen Heine: E-Files in Public
	Massimo Mecella: AdmPModeler:	Jolien Ubacht, Yao Hua Tan, Frank	Bridging the Gap Between	Administration - Biases and Uses
	Modeling Administrative	Janssens, Susana Wong: Digital	Prototypes and Long-Term	
	Processes using Large Language	Product Passports: Opportunities for	Implementation	Erica Hellmer, Anneli Sundqvist:
	Models. A Case Study	Cross-Border eCommerce Risk		'Information in all its Different
		Management	Shengnan Han, Gideon Mekonnen	Guises': Exploring the Elusive
	Ruihao Wang, Mate Kovacs, Olivia		Jonathan: The Contextual Edge: LLMs	Concept of Information
	Wang, Uwe Serdül: <b>Towards</b>	Gopala Miron, Maria Alexandra	and Sweden's Public Sector	
	Efficient and Interpretable	Cunha: Localizing Digital	Transformation	Binh An Patrick Nguyen, Mathias
	Machine Learning for Classifying	Technologies: Rethinking Global		Rusche, Hendrik Scholta: Unique
	Petition Admissibility: A Case	Metrics and Context-	Syed Sajid Hussain, Babak A.	Uniform: A Taxonomy for Locally
	Study of the JOIN Platform	Aware Development	Farshchian: Government as a	Contextualized Public Service
			Platform Partner: a Literature	Models
	Zoi Lachana, Mohsan Ali, Yannis	Samaneh Bagheri: Requirements for	Review of How Public Agencies	
	Charalabidis, Euripidis Loukis:	Urban Data Platform Federation	Strategically Govern their	
	Natural Language Processing for	Across Cities	Participation in Platform Ecosystems	
	Sustainable and Ethical Public			
	Service Co-Creation: Current			
	Applications, Methods, Future			
	Challenges			
15:00-	Coffee break			
15:30	Foyer			

15:30-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
17:00	Session 9 - AI, Data Analytics &	Session 10 – Smart Cities	Session 11 - Emerging Issues	Session 12 - E-Government & E-
	Automated Decision-Making	Session Chairs: Manuel Pedro	& Innovations	Governance
	Session Chairs: Euripidis Loukis,	Rodríguez Bolívar, Shefali Virkar, Joep	Session Chairs: Francesco Mureddu,	Session Chairs: Ida Lindgren,
	Evangelos Kalmpokis, Habin Lee	Crompvoets	Paula Rodriguez Müller, Anastasija Nikiforova	Gabriela Viale Pereira, Marijn Janssen
	Nikolaos Giarelis, Charalampos	Javiera F. M. Macaya, Soumaya Ben		
	Mastrokostas, Ilias Siachos, Nikos	Dhaou, Maria Alexandra Cunha:	Anastasija Nikiforova, A. Paula	Fredrik Carlsson, Nataliya Berbyuk
	Karacapilidis: Integrating	Women's safety perception in the	Rodriguez Müller, Luca Tangi, Jaume	Lindström, Johan Sandber: Digital
	Knowledge Graphs, Large	smart city: Does smartness make a	Martin Bosch: The Future of	Transformation through Collective
	Language Models and Explainable	difference?	Governance Beyond Bureaucracy	Social Action – How Resource
	Al Techniques to improve Public		through Proactive Public Services:	Disparities Can be Leveraged in
	Health Question Answering	Matthias Hartmann, Maria A. Wimmer: <b>Maturity Models for</b>	No Proactivity No Party?	Inter-Municipal Collaboration
	Areti Karamanou, Evangelos	Digital Twins in Smart Cities –	Cesar Casiano Flores, Gül Özerol, Kris	Niklas Kloth, Zoi Nikolarakis:
	Kalampokis, Fotios Fitsilis, Georgios	Literature Review and Comparison	Lulofs, Sergio Alvarado Vazquez,	Problems in Public Sector
	Theodorakopoulos, Konstantinos		Renate Postma: Co-creating a self-	Digitalization Strategies
	Tarabanis: Evaluating Open and	Luca Alessandro Remotti, Maria	assessment framework for public	
	Proprietary Large Language	Patrizia Meloni, Francesco Mureddu:	administrations from a generative	Sarah Mehdi, Csaba Csaki: <b>The</b>
	Models in Law Interpretation: The	The impact assessment of AI smart	governance perspective in climate	Impact of E-Governance on
	Case of the EU VAT Directive	city services leveraging high value	adaptation projects	Economic Growth and Foreign
		datasets		Direct Investment: A Comparative
	Marten Borchers, Delzar Habash,		Euripidis Loukis, Ioanna Spachiou:	Study of Estonia, Hungary, Tunisia
	Eva Bittner: <b>Developing Machine</b>		Digital Transformation Patterns of	
	Learning Models for the Analysis		Smart City Strategic Plans of Greek	
	of Citizens' Contributions from E-		Local Government Organizations	
	Participation			
17:15-	IFIP 8.5 Business meeting			
18:15	Location: Campus Hall (416)			
18:30	Evening reception at the Filmbar in I	Kesselhaus - Campus Krems		
	The reception will start at 18:30 and	s expected to last until approximately 20	:00. Please make your own dinner arran	gements.

# **Wednesday 3 September**

08:30	REGISTRATION at Campus Hall				
9:00-	Keynote Speech: "Transforming Through AI – From Vision to Reality in Higher Education" by Theresa Pardo, Associate Vice President for Research at the				
10:30	University at Albany				
	Panelist: Marko Skoric, Associate Profe	ssor at City University of Hong Kong			
	Chair: Ida Lindgren				
	Best Paper Award: Manuel Pedro Rodr	íguez Bolívar			
	Location: Campus Hall				
10:30-	Coffee break				
11:00	Foyer				
11:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b	
12:30	Session 13 - AI, Data Analytics &	Session 14 - Digital Society	Session 15 - E-Democracy & E-	Session 16 - E-Government & E-	
	Automated Decision-Making;	Session Chairs: Lieselot Danneels,	Participation	Governance	
	Artificial Intelligence Governance &	Thomas Lampoltshammer, Leif	Session Chairs: Sara Hofmann,	Session Chairs: Ida Lindgren,	
	its Societal Challenges	Sundberg	Noella Edelmann, David Duenas-	Gabriela Viale Pereira, Marijn	
	Session Chairs: Roel Dobbe, Csaba		Cid, Marius Rohde Johannessen	Janssen	
	Csáki, Gregor Eibl	Nina Rizun, Yuliia Bartashevska,			
		Magdalena Ciesielska, Hanna	Petra Sintorn: From promise to	Isabell von Falkenhausen, Jana	
	Jos Zuijderwijk, Iris Beerepoot,	Bondarovych: Interdisciplinary	practice: Exploration of differences	Plomin, Merle Heider:	
	Thomas Martens, Eva Knies, Tanja	competencies for Al-enabled co-	in digital citizen participation in a	Stewarding of Open Government	
	van der Lippe, Hajo Reijers: TAPAS: A	creation: Mapping public sector skills	municipal context	Data – a versatile task requiring	
	Pattern-Based Approach to	in Poland and Ukraine		a versatile role	
	Assessing Government Transparency		Ursula Sokolaj, Casandra		
		Michaela Schmidt, Ida Heggertveit	Grundstrom, Silvia Masiero:	Mäjt Wik: Tinkering for Person-	
	Luca Tangi, A. Paula Rodriguez	Solem, Hanne Sara-Maria Höglund	Conceptualizing Inclusive	Centredness: Infrastructural	
	Müller, Marco Combetto: A Silent	Rydén, Babak A. Farshchian:	eParticipation. A systematic	Work in Digital Public Healthcare	
	Partner: The Shadow Presence of	Succeeding in digital self-service:	literature review.		
	Generative Artificial Intelligence in	knowledge-sharing in citizen-		Leif Sundberg, Elin Wihlborg,	
	Public Administrations	caseworker interactions	Raphael Palombo, Jan	Thomas Denk: Can Automation	
			Westermann, Björn Niehaves:	Increase Quality of Government?	
	Saurav, Stanislav Mahula, Joep	Dilek Dede, Mehmet Fatih Erkoç,	Framing Civic Engagement through	- a Study of Citizens' Attitudes to	
	Crompvoets: People, Processes,	Dinçer Dede, Bünyamin Bavli: <b>Bridging</b>	E-Participation - Towards	Automation in Sweden	
	Innovation Progress: Understanding	the Digital Divide: Organisational	Immersive Public Decision Making		
	Organizational Drivers of Al	Digital Competencies in Science and			
	Adoption in the Public Sector	Art Centers			
12:30-	Lunch				
14:00	Poster Session: Panos Panagiotopoulos				
	Location: Campus Hall				

14:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
15:30	Session 17 - Artificial Intelligence	Session 18 - Digital Society	Session 19 - E-Democracy & E-	Session 20 - Managing e-
	Governance & its Societal Challenges	Session Chairs: Lieselot Danneels,	Participation	Government Projects; E-
	Session Chairs: Roel Dobbe, Csaba	Thomas Lampoltshammer, Leif	Session Chairs: Sara Hofmann,	Government & E-Governance
	Csáki, Gregor Eibl	Sundberg	Noella Edelmann, David Duenas-	Session Chairs: Vera Spitzer,
			Cid, Marius Rohde Johannessen	Michael Koddebusch, Ulrik
	Steffen Weis, Celine Montsch,	Hans-Henning Näscher, Jan Schaffner,		Bisgaard Ulsrod Røhl, Maria A.
	Tharuni Delpechithrage, Binh An	Michael Koddebusch: ReflectAI: Design	Jonas von Werne, Moritz	Wimmer
	Patrick Nguyen: From Regulation to	and Evaluation of an Al Coach to	Mersmann: Digitization of Political	
	Implementation: Understanding the	Support Public Servants' Self-	Parties: The Role of Political Topics	Marcus Matteby: From Silos to
	Impact of the EU AI Act on Public	Reflection	in Social Media Engagement	Synergy: Institutional
	Sector Institutions in Germany		during the 2024 German State	Entrepreneurship in Collective
		Jarle Lowe Sorensen, Eric Carlstrom,	Elections	Digital Transformation within
	Aleksander Buszydlik, Patrick	Laurits Rauer Nielsen, Lene Sandberg,		the Public Sector
	Altmeyer, Roel Dobbe, Cynthia C. S.	Marius Rohde Johannessen, Lasse	Uwe Serdült, Gabriel Hofmann,	
	Liem: Understanding the	Berntzen, Amir Khorram-Manesh:	Marine Benli-Trichet, Anna Picco-	Fredrik Carlsson: <b>Collective</b>
	Affordances and Constraints of	TeleTraining in Crisis Management – A	Schwendener, Nangsay Seldon,	Digital Transformation: A Study
	Explainable AI in Safety-Critical	literature review	Fabiano Angelico, Lorrain Fornerod,	of Inter-Municipality
	Contexts: A Case Study in Dutch		Borislav Mavrov, Jean-Patrick	Collaboration in Sweden
	Social Welfare	Morten Meyerhoff Nielsen, Luís Nuno	Villeneuve, Didier Gohourou,	
		Barbosa: Online usability and service	Stefan Kalberer, Jonathan	Stanislav Mahula, Jaume Martin
	Wybe Segeren, Haiko van der Voort,	standards in the federal context: A	Wheatley, Jonas Wüthrich, Melani	Bosch and A. Paula Rodriguez
	Roel Dobbe: Systemic Risks of	comparative analysis of Australia and	Barlay, Melvin Vettukallel, Annisa	Müller: Towards interoperable
	Algorithms in Social Welfare:	Canada	Dea Rachmantya, Leondardo	cross-border public services:
	Combining Actor Analysis and		Colosante, Rossella Lorusso,	Early insights from the
	System Safety Analysis		Čedomir Markov, Junmo Cheon,	implementation of
			Jolene Schuyler, Redina Berkachy,	interoperability assessments in
			Ana Luisa de Moraes Azenha and	the EU
			Hyeon Su Seo: Unraveling the	
			Digital Governance Systems Divide	
			on a Global Scale	
			Niyazi Karabulut, Nilay Yavuz: <b>A</b>	
			Supply-Side Perspective on E-	
			Participation and Digital Exclusion	
			in Local Governments: A Thematic	
			Analysis of Municipalities in	
			Ankara, Türkiye	
15:30-	Coffee break			
16:00	Foyer			

16:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
17:30	Workshop 1 - Building AI and Digital Governance Transformation Capacity in the EU and beyond - Shaping the AI4Gov-X Ecosystem and Platform  Chairs: Gianluca Carlo Misuraca, Claudio Feijoo, Marzia Mortati, Camilla Roveri	Workshop 2 - REALITIES Master Curriculum Validation Workshop  Chairs: Lucy Temple, Gabriela Viale Pereira, Moritz Wild, Manuel Pedro Rodriguez Bolivar, Tomasz Janowski, Grazyna Musiatowicz-Podbial, Elsa Estevez, Edimara Luciano	Workshop 3 – The future of circular economy monitoring: conceptualizing data, information and IT tools for effective policymaking  Chairs: Michiel Pauwels, Jolien Ubacht, René Herbert Reich, Boriana Rukanova, Luc Alaerts	Practitioner session 1 – Focus on (open) data Chair: Anthony Simonofski  Christina Helf: parlament.fyi: A Practical Application of Al for Transparency in Parliamentary Data and Digital Governance  Jaakko Karhu (Sivan Pätsch): Progress and trends in the national open source policies and legal frameworks  Kathleen Jennrich: Once-only: opening up paths for the reuse of data - From an interoperable legal term to a consistent data
18:30- 23:00				
		Loibnerhof to University for Continuing Education		

# **Thursday 4 September**

08:30	REGISTRATION at the Campus Hall			
9:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
10:30	Session 21 - Managing E-	Session 22 – Open Data	Session 23 - E-Democracy & E-	Session 24 - Digital Society
	Government Projects	Session Chairs: Efthimios Tambouris,	Participation	Session Chairs: Lieselot Danneels,
	Session Chairs: Vera Spitzer,	J. Ramon Gil-Garcia, Anneke	Session Chairs: Sara Hofmann, Noella	Thomas Lampoltshammer, Leif
	Michael Koddebusch, Ulrik Bisgaard	Zuiderwijk	Edelmann, David Duenas-Cid, Marius	Sundberg
	Ulsrod Røhl, Maria A. Wimmer		Rohde Johannessen	
		Vincent Meilinger, Sangeetha Reji,		Maria Booth, Ida Lindgren: <b>Driving</b>
	Till Becker, Michael Koddebusch: In	Gianni Pojani, Martin Koerwien:	Vera Spitzer, Maria A. Wimmer: <b>Use</b>	intraorganizational change
	Search of Digital Talent: Evidence	Enhancing Data Discoverability: A	and awareness of e-participation	through interdependent routines
	From Public Sector Job	semantic item-based	offerings in a metropolitan area	
	Advertisements in Germany Using	recommendation system for Open		Lieselot Danneels: Alignment for
	LLM-Enabled Competence	Data Catalogues	Josephine Ayebare, Steven Sam: <b>The</b>	digital transformation in
	Classification		Socio-technical Factors that	government: A design perspective
		Ramil Huseynov, Anastasija	Influence the Use of E-Participation	
	Boniface Ushaka Adie, Mary Tate,	Nikiforova, Dimitrios Symeonidis,	in Rural Uganda	Brecht Weerheijm: Barriers
	Elizabeth Valentine, Wonhyuk Cho:	David Duenas-Cid: May the Data Be		created and overcome by
	Distributed Digital Leadership for	with You: Towards an Al-Powered	Jurlind Budurushi, Khalid Abdullah,	automation in team sensemaking
	All-of-Government Digital	Semantic Recommender for	Farhan Al Sadi, Hosam Zarouk,	
	Transformation: Challenges and	Unlocking Dark Data	Abdelwahab Almasri, Armstrong	
	Enabling Processes		Nhlabatsi: Enhancing Helios with	
		Tobias Siebenlist, Jennifer Gnyp:	Biometric Authentication and	
	Per Steiner, Leif Sundberg: <b>What</b>	From Data to Knowledge: A Modular	Smartphone-Automated Verifiability	
	Constitutes ICT Supplier	Framework for Al-Enhanced		
	Capabilities? A Scoping Review	Enrichment of Open Data Portals		
	and Integrated Framework			
10:30-	Coffee break			
11:00	Foyer			

11:00-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
12:30	Session 25 - Managing E-		Session 26 - Governance, Digital	Session 27 - Digital Society
	<b>Government Projects</b>		Legislation, & Policy: Emerging	Session Chairs: Lieselot Danneels,
	Session Chairs: Vera Spitzer,		Issues	Thomas Lampoltshammer, Leif
	Michael Koddebusch, Ulrik Bisgaard		& Innovations	Sundberg
	Ulsrod Røhl, Maria A. Wimmer		Session Chairs: Anna-Sophie Novak,	
			Peter Parycek, Edimara Mezzomo	Cintia E. Melchiori: Digital welfare
	Nard Janssens, Marijn Janssen,		Luciano	and women's ambivalent lived
	Nitesh Bharosa: A Review of			experiences: an interpretative
	<b>Governance Challenges in Cross-</b>		Tom Barbereau, Linda Weigl, Anne	phenomenological analysis
	Ministerial Collaborations for IT-		Fleur van Veenstra: Untangling the	
	based Service Implementations		Digital Governance Landscape: A	Zong-Xian Huang, Mila Gascó-
			Framework and Application to the	Hernandez, J. Ramon Gil-Garcia:
	Larissa Galdino de Magalhães		European Union	Enabling Inclusive Civic
	Santos, Dulce Villegas, Björn			Engagement in Al Initiatives: The
	Niehaves: GovTech strategic		Susanna Kuper, Juliane Schmeling,	Case of Queens Public Library
	alignment and management in the		Philipp Martin, Qi Kang Chen: <b>Data</b>	
	public sector		Product Designer: An Experimental	Julia Trautendorfer, Lisa
			Prototype to support Data-Driven	Hohensinn, Dennis Hilgers: <b>Digital</b>
	Gunnar Auth, Felix Kroemer:		Decision-Making	democracy in action: Analyzing
	ECoProMD – Towards a Maturity			civic engagement through
	Model and Method for Digital		Andreas Schmitz, Maria A. Wimmer,	European online petitions
	Project Management in		Cedric Pauken, Renzo Kottmann:	
	Municipalities		SeMoX: Standardizing	
			Standardization – A Semantic-driven	
			Approach for Aligning Data	
			Standards	
12:30-	Lunch			
13:30	Foyer			

13:30-	Room: U.0.37	Room: U.0.24	Room: U.0.22a	Room: U.0.22b
13:30-	Workshop 4 – Developing a Model for Sustainable Digital Co-Creation in the Public Sector  Chairs: Noella Edelmann, Nina Rizun, Naci Karkin, Magdalena Ciesielska, Aleksandra Revina, Nina Khairova, Demetrios Sarantis, Yuliia Bartashevska, Hanna Bondarovych	Workshop 5 - Institutional design for Al-enabled deliberation  Chairs: Sem Nouws, Marijn Janssen, Efthimios Tambouris	Workshop 6 - Sustainable digital twin prototypes for small towns and regions  Chairs: Thomas Delissen, Thomas Lampoltshammer, Lőrenc Thurnay	Practitioner session 2- Focus on national strategies Chair: Lucy Temple  Pablo Roca: Collaboration and cocreation of the National Strategy to strength traditional food market: including the digital transformation approach  Anna Katharina Frische: Exploring Trend and Technology Management in Digital Government: A Practitioner's Perspective from the Deutsche Bundesbank  Simon Dechamps: Embedded Research in Digital Government: Challenges and Opportunities of Working Within Public Administration  Ecem Buse Sevinç Çubuk: Implications of the Quick Responses to the Need for Digital Talents in Public Administrations: Lessons from the Case of Türkiye
15:00-	Coffee break			,
15:30	Foyer			
15:30- 16:45	Keynote Panel: "EGOV 2025, so what? – societal implications and policy recommendations" Moderated by European Commission, Joint Research Centre (JRC), Sven Schade and Paula Rodriguez Müller  Panelists: Panelists: Maria A. Wimmer, Professor for eGovernment at University of Koblenz, Germany; Wim De Kinderen, Programme Director European Affairs at Brainport Development, the Netherlands, and President of the European Network of Living Labs (ENoLL); DiplIng. Peter Reichstädter, CIO / Head of the ICT Strategy Department of the Austrian Parliament; Rodolphe Doite, Senior Innovation Policy Expert at FARI - AI for Common Good Institute (ULB/VUB) Belgium  Closing: Ida Lindgren  Location: Campus Hall			
17.15 - 20:30	Transportation will be provided from Bus times: 17:15 departure from University for Conti	tasting at the Loisium, Loisium-Allee 2, 3 the university in Krems to the winery in nuing Education Krems (meeting point in fron to University for Continuing Education Krems	Langenlois. t of the 2Stein restaurant) to Loisium Langenlo	pis

# **Poster Presentations**

Posters will be presented during an extended lunch break on Wednesday, 3 September. There is a designated area for these presentations. Short descriptions of the posters are available in the CEUR proceedings.

Author(s)	Poster Title
Maja Berry	Unlocking the Full Potential of Public Records: A Conceptual Content Analysis on Archival Use
Maurus Enbergs, Sem Nouws, Roel Dobbe	Unsafe Social Welfare Systems: A System Safety Analysis of the Dutch Childcare Benefit Scandal
Rafail Promikyridis, Michail Polychronis, Efthimios Tambouris, Dimitrios Zeginis, Areti Karamanou, Evangelos Kalampokis, Konstantinos Tarabanis, Marius Johannessen, Lasse Berntzen	Exploring Personalized Information Provision in eGovernment
Chalisa Ivanka Salsabila, Stanislav Mahula, Joep Crompvoets	Is more always merrier? An exploration of co-production and co-creation underlying open government data in Indonesia
Antoine Clarinval, Jonathan Crusoe	Added-value of Using Open Government Data in Citizen Participation
Eudes Adiba, Antoine Clarinval, Anthony Simonofski	Open Data Foraging: A Semantic Approach to Findability and Understandability
Dulce Maria Villegas Nunez	Informal Futures: Rethinking the Smart City to Bridge the Digital Divide and Foster Urban Belonging
Jaouhara Zouagui	From Consent to Explicit Request: Legal Engineering in the Single Digital Gateway
Amélie Otto, Anthony Simonofski	Data Spaces and Data Ecosystems: different names, same purpose?
Sofie de Wilde de Ligny, Iryna Susha, Koen Frenken	Legitimacy Tensions of Mobile Network Operator Data Sharing for Official Statistics: Lessons learned from the Netherlands and Finland
Luiza Schuch de Azambuja, Lita Akmentina	Facilitating Urban Climate Transitions Through City-to-City Learning: An Overview of the NetZeroCities Twinning Learning Programme
Nina Khairova, Virginia Dignum, Nina Rizun, Henry Lopez-Lega	Al Adoption in Public Services: Competency Gaps
Damir Safin, Dian Balta	User-Centric Al-based Interaction Design for Funding Recommendation Tools
Damir Safin, Dian Balta	Insights from Designing Agentic AI for an Improved Natural Language Processing in Civic Innovation Processes
Solange Mukamurenzi	Evaluating Digital Public Services in Swedish Municipalities
Valerie Albrecht	Collaborative Innovation in the age of generative AI: Empowering the Public Sector by building competences
Gianluca Misuraca, Matteo Nicolosi, Gregor Eibl, Lőrinc Thurnay	Institutional, pedagogical, strategic landscape of AI4Gov-X

# **Workshops**

Workshops are organized throughout the conference. These are open to all participants of the conference. Short descriptions of the workshops are available in the CEUR proceedings.

#	Workshop Organizers	Workshop Title
1	Gianluca Carlo Misuraca, Claudio Feijoo, Marzia Mortati, Camilla Roveri	Building AI and Digital Governance Transformation Capacity in the EU and beyond - Shaping the AI4Gov-X Ecosystem and Platform
2	Lucy Temple, Gabriela Viale Pereira, Moritz Wild, Manuel Pedro Rodriguez Bolivar, Tomasz Janowski, Grazyna Musiatowicz-Podbial, Elsa Estevez, Edimara Luciano	REALITIES Master Curriculum Validation Workshop
3	Michiel Pauwels, Jolien Ubacht, René Herbert Reich, Boriana Rukanova, Luc Alaerts	The future of circular economy monitoring: conceptualizing data, information, IT tools for effective policymaking
4	Noella Edelmann, Nina Rizun, Naci Karkin, Magdalena Ciesielska, Aleksandra Revina, Nina Khairova, Demetrios Sarantis, Yuliia Bartashevska, Hanna Bondarovych	Developing a Model for Sustainable Digital Co-Creation in the Public Sector
5	Sem Nouws, Marijn Janssen, Efthimios Tambouris	Institutional design for Al-enabled deliberation
6	Thomas Delissen, Thomas Lampoltshammer, Lőrenc Thurnay	Sustainable Digital Twin Prototypes for Small Towns and Regions

# **KEYNOTE PRESENTATIONS**



# Wolfgang Ebner, Chief Digital Officer of the Austrian Federal Government

Wolfgang Ebner, Director general for Digital and EGovernment, Federal CDO of Austria; 2022-2023: Chief of staff to the Secretary of State for Digital and Telecommunications; From 2020-2022 he was CDO of the Austrian Ministry for Digital and Economic Affairs; Deputy Director of the Directorate "Digitalization and E-Government" of the Austrian Ministry for Digital and Economic Affairs; President of the Austrian Center for information security. From 2012 to 2018, he was Deputy Director of the Directorate "ICT and E-Government" of the Ministry of Finance. Before 2012, Wolfgang Ebner had different functions within the Austrian Ministry of the Interior. He was Adviser to the Minister of Interior for technical matters as well as international issues, security research, Cyber Security Coordinator, Chief of Staff to the Director of Public Security. Wolfgang Ebner studied the law and completed additional studies and qualifications in information security



#### Theresa A. Pardo

Theresa A. Pardo serves as Associate Vice President for Research and Economic Development at the University at Albany, State University of New York. She also serves as Special Assistant to UAlbany's President Havidán Rodríguez, a Senior Fellow at the Center for Technology in Government and a Full Research Professor in the Rockefeller College of Public Affairs and Policy. Pardo is a Fellow of the National Academy of Public Administration and has been recognized with the University at Albany Distinguished Alumni Award, the Digital Government Society Distinguished Service Award, and the University at Albany Excellence in Teaching Award. Pardo has received numerous publication awards and is ranked among the top scholars in her field in terms of citations to her published work.



## Marko M. Skoric

Marko Skoric is Associate Professor and Director of Graduate programs at the Department of Media and Communication, City University of Hong Kong. He holds a Ph.D. in Communication from the University of Michigan, and a B.Sc. in Psychology from the University College London. Marko's teaching and research interests are focused on new media and social change, with a particular emphasis on the civic and political implications of new communication technologies. His research has been featured in international news media, including The BBC, The Economist, and The Washington Post, and his study on video games cited by the Supreme Court of the United States (Brown v. Entertainment Merchants Assn).

# **LOCAL INFORMATION**

# Information about Krems and the University for Continuing Education Krems

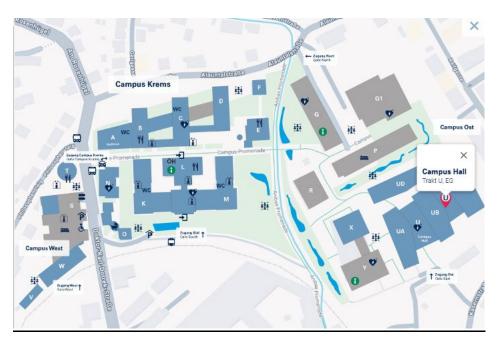
The IFIP EGOV-CeDEM-ePart 2025 conference will be held in Austria at the University for Continuing Education, Krems.

As the only public university in the German-speaking world dedicated exclusively to continuing education, the University for Continuing Education Krems is a leader in lifelong learning. Founded in 1995 as a center for scientific specialization, it designs its programs to address current and emerging societal challenges. With over 8,000 students in the 2023/24 winter semester and more than 700 staff members, the university is both a hub of academic excellence and a driving force of innovation in the dynamic student city of Krems. Focused on advancing the careers of working professionals, the university offers programs that are future-oriented and aligned with real-world demands. To date, over 30,000 graduates have completed their studies. Its research bridges disciplines and connects theory with practice, tackling today's pressing issues through a transdisciplinary approach that links science directly with society.

Krems an der Donau is one of Austria's oldest cities, located at the gateway to the picturesque Wachau Valley, a UNESCO World Heritage Site. Known for its rich history, vibrant cultural scene, and renowned wine region, Krems offers a unique blend of tradition and modernity. With its charming old town, contemporary art institutions, and dynamic student life, Krems is both a cultural gem and a thriving center for education and innovation.

# Find your way to the University for Continuing Education Krems

The conference sessions will take place at the campus of University for Continuing Education Krems. Registration is made at the Campus hall (see map below). The address is: Dr.-Karl-Dorrek-Straße 30, 3500 Krems.



# **Find your way to Krems**

# By train

# ...from Vienna

- From Vienna Central Station (Wien Hauptbahnhof), take the ÖBB-Railjet (you can also get on in Wien Meidling, one stop after the Central Station) to St. Pölten, then change to the regional train to Krems (1 change); Duration: approx. 1:15h; trains operate every hour.
- From Franz-Josefs-Bahnhof (station), take the ÖBB-REX (you can also get on in Wien Spittelau or Wien Heiligenstadt) to Krems; Duration: 1:15h; trains operate every hour.
- From Vienna Airport, take the ÖBB-Railjet to St. Pölten, then change to the regional train to Krems (1 change); Duration: 1:40h; trains operate every hour.

## ...from St. Pölten

 Regional trains from St. Pölten Hauptbahnhof (station) also stop at Herzogenburg, Statzendorf, Paudorf, Göttweig, Furth-Palt before reaching Krems; Duration: approx. 30-45 minutes; trains operate every hour.

# ...from the railway station to the university

Several ways lead to the University for Continuing Education Krems from the main railway station (Bahnhof Krems):

- StadtBUS Krems (Line 1) (in German)
- Bus 715 (in German): direction Melk, short walk to the university
- Wachaubahn (Wachau Railway)
- Rental bike (there is a nextbike rental station directly at the railway station in Krems)
- To get from the train station to the university takes about 5 minutes by bus and about 8 minutes by bike.

### By car

## ... from Vienna

From Vienna Airport (Wien Schwechat), follow the A4 towards Vienna (Wien), at the Prater junction follow the signs to Praha/A22, continue on the A22, at the Stockerau junction turn off to the right going towards Krems/St. Pölten/Tulln, continue on the S5 to Krems (approx. 100 km)

From downtown Vienna or north Vienna follow directions as described above - A22 to Stockerau – then follow the signs to S5 via Tulln to Krems (approx. 80km)

From the west or the south of Vienna, take the A1 to St. Pölten, then the S33 towards Krems; at the Traismauer junction turn off to join the B37. Then take the Melk/Krems Zentrum/Wachau exit and turn right to join the B3 going towards Melk/Spitz/Wachau (approx. 100 km).

In Krems, follow the B3 going towards Melk/Spitz/Wachau. At the crossing, keep left and go towards Stein/Spitz/Wachau, then follow the green "campus krems" signs.

### ... from Linz

Take the A1 to St. Pölten, then turn off to join the S33 going towards Krems. At the Traismauer junction, continue to the B37. Take the Melk/Krems Zentrum/Wachau exit, turn right to join the B3 towards Melk/Spitz/Wachau (approx. 160 km)

On the A1 to Melk, continue on the B3 towards Krems. At Emmersdorf follow the green "campus krems" signs. Very picturesque route through the Wachau region (World Heritage Site).

# Social activities during the conference

# **Evening reception**

An evening reception will be held at the Filmbar in Kesselhaus - Campus Krems, on Tuesday, 2 September. It will start at 18:30 and is expected to last approximately one hour. Please make your own arrangements for dinner afterwards.

# **Conference dinner**

Attendees are warmly invited to the conference dinner on Wednesday, 3 September. Transportation will be provided from the university in Krems to the restaurant in Unterloiben. The bus will depart from the university at 18:30 and return from the restaurant at 21:30 and again at 22:30.

# Bus times:

- 18:30 University for Continuing Education Krems Restaurant Loibnerhof, Unterloiben 7,
   3601 Dürnstein
- 21:30 Restaurant Loibnerhof University for Continuing Education Krems
- 22:30 Restaurant Loibnerhof University for Continuing Education Krems

# Winery tour

We will end the conference with a winery tour and wine tasting on Thursday, 4 September. The event will take place from 17:15 to 20:30 at the Loisium. The address is Loisium-Allee 2, 3550 Langenlois

# IFIP EGOV2026:

# 30 August - 3 September 2026, Athens, Greece

For the next edition of EGOV-CeDEM-ePart, we have the great pleasure of inviting you to Athens, Greece! Harokopio University of Athens, in co-operation with the University of the Aegean, will be the organizers of EGOV 2026.

Harokopio University of Athens is a Higher Education Institution founded in 1990. It is located in the center of Athens, near Acropolis, Parthenon and the famous Museum of Acropolis. It consists of four Departments: Economics and Sustainable Development, Nutrition and Dietetics, Geography and Informatics & Telematics. It has about 3500 students, and offers high quality undergraduate and postgraduate education. Also, it is active in research and participates in many international research projects. The local organization at Harokopio University of Athens will be supported by colleagues at the University of the Aegean; a public, multi-campus university located in Lesvos, Chios, Samos, Rhodes, Syros and Lemnos, Greece.

The conference sessions will take place from 1 to 3 September at Harokopio University of Athens. As part of the conference, we offer a PhD Colloquium on 30 August; a full-day event open to admitted students only and offers a limited number of PhD scholarships. We also offer a Junior Faculty School on August 31; a pre-conference day aimed at sharing experiences to promote the careers of young researchers interested in digitalization and government.

## Welcome!







# The conference is organized by the IFIP WG 8.5 Information Systems in Public Administration

# **IFIP Working Group 8.5 Elected Officers**

Chair: Ida Lindgren, Linköping University, Sweden
Vice-Chair: Gerhard Schwabe, University of Zurich, Switzerland
Vice-Chair: Efthimios Tambouris, University of Macedonia, Greece
Secretary: Gabriela Viale Pereira, University for Continuing Education, Austria

Additional board members

Marijn Janssen, Delft University of Technology, The Netherlands
Lieselot Danneels, Ghent University, Belgium
Peter Parycek, Fraunhofer Fokus, Germany / University for Continuing Education, Austria

# Conference chairs, EGOV2025

Lieselot Danneels, Ghent University, Belgium
Sara Hofmann, University of Agder, Norway
Marijn Janssen, Delft University of Technology, the Netherlands
Ida Lindgren, Linköping University, Sweden
Peter Parycek, Fraunhofer Fokus, Germany
Gabriela Viale Pereira, University for Continuing Education Krems, Austria
Gerhard Schwabe, University of Zurich, Switzerland
Efthimios Tambouris, University of Macedonia, Greece
Jolien Ubacht, Delft University of Technology, The Netherlands

# **Program Committee Chairs**

### **General eGovernment and E-Governance Track**

- Ida Lindgren, Linköping University, Sweden
- Gabriela Viale Pereira, University for Continuing Education Krems, Austria
- Marijn Janssen, Delft University of Technology, the Netherlands

### **General eDemocracy and eParticipation Track**

- Sara Hofmann, University of Agder, Norway
- Noella Edelmann, University for Continuing Education Krems, Austria
- David Duenas-Cid, Kozminski University, Poland
- Marius Rohde Johannessen, University of South-Eastern Norway

### **Digital Technologies and Sustainability Development Track**

- Jolien Ubacht, Delft University of Technology, The Netherlands
- Iryna Susha, Utrecht University, The Netherlands
- Gianluca Misuraca, Universidad Politécnica de Madrid, Spain
- René Reich, KU Leuven, Belgium

## **Digital Society Track**

- Lieselot Danneels, Ghent University, Belgium
- Thomas Lampoltshammer, University for Continuing Education Krems, Austria
- Leif Sundberg, Mid Sweden University, Sweden

#### **Emerging Issues and Innovations Track**

- Francesco Mureddu, The Lisbon Council, Belgium
- Paula Rodriguez Müller, Joint Research Centre, European Commission, Spain
- Anastasija Nikiforova, Tartu University, Estonia

### AI, Data Analytics, Automated Decision-Making Track

- Euripidis Loukis, University of Aegean, Greece
- Evangelos Kalampokis, University of Macedonia, Greece
- Habin Lee, Brunel University London, United Kingdom

## AI Governance and its Societal Challenges Track

- Roel Dobbe, Technical University of Delft, The Netherlands
- Csaba Csáki, Corvinus University of Budapest, Hungary
- Gregor Eibl, University for Continuing Education Krems, Austria

# Smart Cities (Government, Districts, Communities & Regions) Track

- Manuel Pedro Rodríguez Bolívar, University of Granada, Spain
- Shefali Virkar, WU Vienna University of Economics and Business, Austria
- Joep Crompvoets, KU Leuven, Belgium

#### **Open Data: Social and Technical Aspects Track**

- Efthimios Tambouris, University of Macedonia, Greece
- J. Ramon Gil-Garcia, University at Albany, State University of New York, USA
- Anneke Zuiderwijk, Delft University of Technology, The Netherlands

#### **Governance, Digital Legislation, Policy Track**

- Anna-Sophie Novak, University for Continuing Education Krems, Austria
- Peter Parycek, Fraunhofer Fokus, Germany
- Edimara Mezzomo Luciano, Pontifícia Universidade Católica do Rio Grande do Sul, Brazil

#### **Managing E-Government Projects Track**

- Vera Spitzer, University Koblenz, Germany
- Michael Koddebusch, ERCIS, University Münster, Germany
- Ulrik Bisgaard Ulsrod Røhl, Copenhagen Business School, Denmark
- Maria A. Wimmer, University Koblenz, Germany

#### **Practitioners - Researchers Collaboration Track**

- Anthony Simonofski, University of Namur, Belgium
- Ulf Melin, Linköping University, Sweden
- Lucy Temple, University for Continuing Education Krems, Austria

#### **PhD Colloquium Chairs**

- Gabriela Viale Pereira, University for Continuing Education Krems, Austria
- Ramon Gil-Garcia, University at Albany, USA
- Lieselot Danneels, Ghent University, Belgium
- Michael Koddebusch, University of Münster, Germany

## **Junior Faculty School Chairs**

- Gabriela Viale Pereira, University for Continuing Education Krems, Austria
- Ramon Gil-Garcia, University at Albany, USA
- Lieselot Danneels, Ghent University, Belgium
- Ida Lindgren, Linköping University, Sweden

## **Workshops and Poster Chairs**

- Panos Panagiotopoulos, Queen Mary University of London, UK
- Ida Lindgren, Linköping University, Sweden

## **Chair of Outstanding Papers Awards**

- Manuel Pedro Rodríguez Bolívar, University of Granada, Spain
- Noella Edelmann, University for Continuing Education Krems, Austria